

Name of meeting: Corporate Parenting Board
Date: 30th April 2018
Title of report: Statement of Purpose for Registered Children's Homes

Purpose of report

This report gives an overview of the Statement of Purpose of the three mainstream children's residential homes run by Kirklees Council.

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| Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards? | not applicable |
| Key Decision - Is it in the Council's Forward Plan (key decisions and private reports?) | not applicable |
| The Decision - Is it eligible for call in by Scrutiny? | not applicable |
| Date signed off by <u>Strategic Director</u> & name Is it also signed off by the Service Director for Finance IT and Transactional Services? Is it also signed off by the Service Director for Legal Governance and Commissioning Support? | Sal Tariq (Elaine McShane) 18.04.2018 n/a n/a |
| Cabinet member portfolio | Cllr Viv Kendrick |

Electoral wards affected: n/a

Ward councillors consulted: n/a

Public or private: Public

1. Summary

This report gives an overview of the Statement of Purpose of the three mainstream children's residential homes run by Kirklees Council.

The running of children's residential homes is regulated by Ofsted and involves a full inspection once per year and then depending on the outcome a home could receive an interim inspection in between. The Children's Home Regulations 2015 is the regulatory framework which informs Ofsted's inspections.

The three homes are:

- Healds Road – 6 beds (Staincliffe – Dewsbury)
- Copthorne Gardens – 4 beds (Bradley, Huddersfield)
- Woodlands – 6 beds (Lindley, Huddersfield)

All three homes care for children with emotional and behavioural difficulties between the ages of 13 and 16 years old on admission. Their primary purpose is to care for and support young people to achieve good outcomes in their lives. This includes:

- Education
- Contact and relationships with their family and friends
- Having good health
- Accepting specialist help and support when it's needed
- Having hobbies and interests outside of the home and school
- Helping a young person prepare for semi-independence or independence

Many of the young people who come and live in our residential homes have had traumatic experiences in their lives and therefore our focus is on providing a warm nurturing environment where young people feel safe and can begin to engage positively. This takes much longer for some young people than others; the relationships staff and young people develop are essential to enabling good outcomes

A model called Pillars of Parenting is used in all three homes which is an emotional warmth model of caring for young people which draws from the knowledge base of applied psychology, theory and research and is designed to empower the main carers of young people in care. Based on the evidence from attachment science, this recognises that a positive relationship with an adult, who has day to day contact with a young person, provides the greatest potential to bring about therapeutic change for the young person.

The model uses two methods:

- The use of structured, group consultations, facilitated by a clinical or educational psychologist, designed to enable residential staff to agree specific support strategies for each child
- A short programme of professional development for the residential staff to ensure that they understand the theory and research, which underpins the important tasks that they are carrying out.

The Statement of Purpose also sets out the following important factors in the care of a young person:

- The arrangements for supporting the cultural, linguistic and religious needs of young people
- Consultation with young people about the care they receive – ensuring that the young person's voice is heard and acted upon

- Equality and Children’s Rights – the Children’s Rights Service is actively promoted within the homes and each young person has their contact details
- A Safe Area Assessment is done for each home to assess the risk factors associated with its geographical location
- Approach to safeguarding, preventing bullying and young people who go missing – ensure that robust procedures are in place to keep young people safe
- Admission Criteria and Procedure – this sets out how admissions are assessed for suitability and how a young person is admitted into the home
- Positive behaviour and Physical intervention – a restorative approach is used in each of the homes; the focus is on using a positive approach to resolve any issues inside or outside of the home. This approach will ideally prevent the need for sanctions or physical intervention.
- Moving on from the home
- Complaints procedure including details of the Children’s Commissioner for England
- The staff team – this details each staff member and their qualifications. The Registered Manager of a home has to be approved by Ofsted and pass a Fit and Proper persons test

A young person friendly guide is also produced for young people to be given on or before admission. This is available on the Kirklees website and gives young people information on what they can expect living in one of our homes.

Our key partners are:

- Children’s Services Social Work teams (Assessment & Intervention and Looked after Children’s Service)
- Child Protection and Review unit (Independent Reviewing Officers)
- Virtual School
- Kirklees CSE (Child Sexual Exploitation) team
- West Yorkshire Police
- Youth Offending Team
- Looked after Children nurses (Locala)
- The Base (drug and alcohol support services)
- West Yorkshire Fire Service
- Child and Adolescent Mental Health Services (CAMHS)

2. Information required to take a decision

No decision is required from this report.

3. Implications for the Council

3.1 **Early Intervention and Prevention (EIP)**
n/a

3.2 **Economic Resilience (ER)**
n/a

3.3 **Improving Outcomes for Children**

Providing effective and consistent care in line with the Children’s Home Regulations contributes towards achieving good outcomes for looked after children. Ofsted monitor the effectiveness of the homes twice per year through

full and interim inspections to ensure appropriate progress is being made and where there are challenges these are being acted upon in a timely way.

3.4 Reducing demand of services

n/a

3.5 Other (eg Legal/Financial or Human Resources)

n/a

4. Consultees and their opinions

n/a

5. Next steps

Copthorne House – one of our children’s residential homes had its Ofsted registration suspended in November 2017. This was due to safeguarding and fire safety concerns. We have been working with Ofsted to meet the requirements of the compliance notices. It will re-open in May 2018 as a 4 bedded home.

Six bedded homes can be complex to manage; therefore we will be looking at the make-up and offer of our in-house provision to ensure it meets the Service’s sufficiency needs for the future.

The Development of a Local Sufficiency

A Sufficiency Strategy for looked after children resources is currently in the approval pathway and has recently been presented to the Chief Executive and to Executive Team. This strategy, with an action plan, will seek to improve recruitment and retention of our foster carers and update our children’s homes to meet present and future needs of our children in care and care leavers. Our intention is to reduce the number of children and young people placed out of area and also increase the number placed within our own Council provision.

A Specialist Accommodation Project Board is now in place examining accommodation needs of a range of our vulnerable adults and children including our looked after children and care leavers. The Head of Corporate Parenting is now a member of the board, and a specific piece of work in relation to sourcing smaller properties for children home development.

Intent and ambition

The Specialist Accommodation project aims to transform models for the provision of care and support in Kirklees to meet the needs of our citizens throughout their life course.

Intent and ambition

- This project aims to transform operations in the future to meet the 9 design principles for ASC (see next page) and the following ambitions:

Development of a proactive, corporate approach to the commissioning of specialist accommodation

Designing and establishing co-production mechanisms and processes

Influencing market provision and working in partnership to provide appropriate solutions

Development of specialist accommodation models that are outward looking and a coherent part of the wider community

Supporting the achievement of targets for the delivery of new homes

Providing future proofing in design, delivery and operational models

Objectives

To be able to meet the lifestyle choices and aspirations of those who may wish to access care and support, the project will:

- Set out projections of need in the specialist accommodation sector and establish the long term approach to its commissioning within Kirklees.
- Deliver additional capacity in Extra Care Housing market in the public, private and not for profit sectors.
- Develop and take forward scheme(s) for the full range of specialist accommodation (see list below) for delivery in the short and medium term.

The programme will develop the approach to commissioning and delivery of specialist accommodation in Kirklees to address the housing needs of the following:

- Extra Care Housing for adults
- All age disability – learning and physical
- People with mental ill health including dementia
- People at risk of domestic abuse
- Looked after children
- Vulnerable young people (such as care leavers or teenage parents);
- Step down (short term) re-ablement
- Individuals and families at risk of or recovering from homelessness
- People recovering from substance dependencies
- Offender and ex-offenders



6. Officer recommendations and reasons

n/a

7. Cabinet portfolio holder's recommendations

8. Contact officer

Laura Caunce – Residential Service Manager

Laura.caunce@kirklees.gov.uk

Contact number: 07528 988920

Steve Comb – Head of Corporate Parenting

Steve.comb@kirklees.gov.uk

Contact number:

9. Background Papers and History of Decisions

Statement of Purpose for each of the Kirklees residential homes are attached.

10. Service Director responsible

Elaine McShane



COPTHORNE HOUSE CHILDREN'S HOME

STATEMENT OF PURPOSE AND FUNCTION



**Copthorne Gardens
Bradley, Huddersfield
HD2 1RH
01484 420544**

Interim Residential Manager: Ben Lancaster

Date: November 2017

Responsible Individual: Elaine McShane

Date: January 2018

Updated: March 2018

URN SC356963 (Ofsted)

COPTHORNE HOUSE CHILDREN'S HOME - STATEMENT OF PURPOSE & FUNCTION

Copthorne House has a Statement of Purpose that is built upon and around the Children Act 1989, the United Convention on the Rights of a Child 1989, Human Rights Act 1998 and 2004, Care Standards Act 2000, Leaving Care Act 2000 Children's Homes Regulations 2015, the Children Act 2004, Disability Discrimination Act, Working Together 2015, and the Equality Act 2010.

We aim to achieve a standard of excellence in our services and therefore welcome comments from any person having access to this document.

Contents

1. Caring for young people

- 1.1: The range of needs of the young people who the home provides care for
- 1.2: The home's ethos, the outcomes the home seeks to achieve, and the approach to achieve them
- 1.3: The arrangements for enabling young people to take part in and benefit from a variety of activities that meet their needs and develop and reflect their creative, intellectual, physical and social interests and skills
- 1.4: The arrangements for supporting the cultural, linguistic, and religious needs of the young people
- 1.5: The promotion of contact between young people and their family and friends
- 1.6: Consultation with young people about the care they receive
- 1.7: Equality and Children's Rights
- 1.8: Accommodation and Location
- 1.9: Approach to safeguarding young people, preventing bullying and missing children
- 1.10: Admission criteria and procedure
- 1.11: Moving on from the home
- 1.12: The arrangements for dealing with complaints
- 1.13: Details of how a person, body or organisation involved of the care or protection of a child can access the home's child protection policies or the behaviour management policy

2. Young People's Behaviour

- 2.1: The home's approach to supporting positive behaviour and the use of physical intervention

3. Education

- 3.1: The arrangements for young people to attend local schools and the provision made by the children's home to promote the educational attainment of young people.

4. Health & Health Promotion

- 4.1 Meeting health needs

5. The Staff Team

- 5.1: Experience and qualifications of staff working at the children's home

COPTHORNE HOUSE CHILDREN'S HOME - STATEMENT OF PURPOSE & FUNCTION

5.2 Staff profiles

6. Governance

6.1: Responsible Individual

6.2: Responsible Body

6.3: Organisational Structure

6.4: Ofsted

COPTHORNE HOUSE CHILDREN'S HOME - STATEMENT OF PURPOSE & FUNCTION

1. Caring for young people

1.1 The range of needs of the young people who the home provides care for

Copthorne House provides residential care for up to four young people with emotional and behavioural difficulties aged between 13-16 years on admission.

The admission criteria is for young people who have been assessed as needing residential care due to them being unable to live within their own or foster families due to the breakdown in family relationships and/or where they are deemed to be at risk of significant harm.

1.2 The home's ethos, the outcomes the home seeks to achieve, and the approach to achieve them

The purpose of Copthorne House is to provide a safe, stable and consistent living environment within which a young person has the opportunity to develop to their full potential. As corporate parents, we believe that residential care should always be a positive experience for young people. We encourage our young people to:-

- Build and maintain positive family links/relationships by encouraging and supporting contact and working to the longer term living arrangements in the young person's care plan or pathway plan.
- Take full advantage of the education and training opportunities available to them
- Complete individual and direct work with staff and other professionals to come to terms with past experiences and trauma. Young people are supported to develop positive strategies for coping and keeping themselves safe
- Accept help and support from other agencies when they need it
- Take part in wider activities and hobbies in the community
- Build and sustain friendships
- Participate in a programme of ongoing work to prepare for independence

We aim to provide a nurturing homely environment and to prepare young people to move onto the next stage of their lives whilst living at Copthorne House. Young people will be given the opportunities to develop and enhance their practical, social, emotional, and educational skills in order to become part of a family, or engage in a smooth transition into another appropriate placement, either family based, residential provision, or to achieve semi-independence successfully.

Pillars of Parenting – Psychology based support

Copthorne House uses Pillars of Parenting - An 'Emotional Warmth model' of caring for a young person which draws from the knowledge base of Applied Psychology theory and research and is designed to empower the main carers of young people in care. Based on the evidence from attachment science, this recognises that a positive relationship with an adult, who has day to day contact with a young person, provides the greatest potential to bring about therapeutic change for the young person.

The model uses two methods:

COPTHORNE HOUSE CHILDREN'S HOME - STATEMENT OF PURPOSE & FUNCTION

1. The use of structured, group consultations, facilitated by a clinical or educational psychologist, designed to enable residential staff to agree specific support strategies for each child
2. A short programme of professional development for the residential staff to ensure that they understand the theory and research, which underpins the important tasks that they are carrying out.

The Pillars of Parenting approach offers a theoretical explanation, backed up by evidence from neurobiological science and child psychology research, which is that the often-poor life outcomes of looked-after children and young people result from the initial and continuing impact of abuse, neglect and parental rejection, which have occurred before any contact with the care system.

1.3 The arrangements for enabling young people to take part in and benefit from a variety of activities that meet their needs and develop and reflect their creative, intellectual, physical and social interests and skills.

Leisure time is an important element in the learning and growth process for young people. It means that staff can spend good quality time with young people which can greatly help in the development of positive relationships.

Examples of activities on offer are:

| | |
|---------------------|---------------------------------|
| Camping | Swimming |
| Go-Karting | Cycling |
| Canoeing | Water based activities |
| Ice Skating | Theatre |
| Bowling | Cinema |
| Fitness Centres | Snooker/Pool |
| Horse Riding | Gym |
| Football | Forest Trips/Walks |
| Golf | Badminton/Tennis |
| Fishing | Trips |
| Community resources | Cultural activities & festivals |

All activities will need parental and/or Social Worker consent and Risk Assessments are evaluated and authorised by the Manager or Deputy Manager.

Taking part in cultural activities is actively promoted for a, not just because this is a legal right, but also because this helps to educate all young people about the multi-cultural society in which we live, and also to celebrate diversity.

The young people are encouraged to be involved in the planning of their holidays and short breaks.

1.4 The arrangements for supporting the cultural, linguistic, and religious needs of the young people

At the point of referral, the young person's linguistic needs, religion, beliefs and culture are taken into consideration and every effort is made to ensure an appropriate staffing structure that takes into account, gender, culture and ethnicity is in place at Copthorne House.

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The home endeavours to create an atmosphere and environment which is free from any form of discrimination. Young people are encouraged to explore, celebrate and take pride in their religious/cultural identity. Young people will be provided with practical, educational and social activities that promote diversity, ethnicity and religious needs such as personal care items, food/dietary needs and leisure items.

1.5 The promotion of contact between young people and their family and friends

Copthorne House encourages and supports young people to maintain and develop good relationships with family, relatives and friends. Contacts and frequency of contacts will be identified at the Placement Planning Meeting and set out in the young person's Care/Pathway Plan. Contact will be reviewed as part of the young person's Review.

Friends and relatives of young people living at Copthorne House will be encouraged to visit the home (unless the placement planning meetings agree it's not appropriate).

Staff will ensure that these visitors are made welcome and are at ease. Young people are consistently and pro-actively encouraged to keep in contact with their family and friends in line with their Care Plan and staff are available to give practical support to make this contact possible.

1.6 Consultation with young people about the care they receive

As part of the daily running of Copthorne House the young people are consulted on all aspects of their care such as choice of meals, decoration and furniture in the home, new staff appointments, holidays, activities, incentives etc. The young people are encouraged to host their own meetings, write the minutes and have control of agenda items. These meetings take place at a frequency decided by them, but at least monthly.

Young people review their plans regularly through discussions with their key worker, during Statutory Visits and at their LAC Reviews. All young people are encouraged to take an active role in their reviews, from the initial decisions in respect of who should be invited; reviewing the recommendations from the last review, to setting the scene for the current review by completing specific consultation forms. Following the review the young people spend time with their key worker to ensure that they understand the decisions that are made.

Participation in the Children in Care Council is promoted and support offered to enable young people to take part.

1.7 Equality and Children's Rights

Kirklees Council is committed to treating all individuals equally in all aspects of its work and will endeavour to promote Equal Opportunities with staff and all organisations and individuals with whom it works.

Children's Rights are actively promoted and each young person has individual details of the Children's Rights Service. The young people are given clear guidance and support to understand the Complaints Procedure and this is reinforced on a regular basis through individual sessions with key workers.

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1.8 Accommodation and location

Copthorne House is a four bedded home that provides accommodation for both males and females, situated in the Bradley area of Huddersfield. The home is approximately 3 miles from Huddersfield town centre, with easy access to the M62 and within easy reach of leisure and social facilities. The building is large in size and offers open living spaces which help young people form positive relationships whilst still benefitting from their own privacy.

Each bedroom is fully furnished, has an en-suite bathroom and young people have a key to their own room. Young people at Copthorne House are encouraged and supported to personalise their rooms by choosing their own bedding, pictures/posters, and photographs.

Copthorne House has gardens to the front and rear; this offers outdoor living space for young people and a great opportunity to engage in outdoor activities.

The right to privacy will be respected and no member of staff will enter a bedroom without first knocking, unless there are serious concerns about a young person's safety, other residents or staff.

A Safe Area Assessment and Report (SAAR) with regard to the location of the home was reviewed in January 2018. Consultation has been sought from schools, police, youth justice and Children's Social care to inform and support the assessment of any potential risk.

1.9 Approach to safeguarding young people, preventing bullying and missing children

Safeguarding

All young people have a right to be safe from harm. This involves the need for staff to be vigilant about dangers both inside and outside the home. All staff are trained to level 3 which includes 'Working Together to Safeguard children', CSE e-learning and a level 3 advanced safeguarding module (the staff team training matrix is available on request). Further training is provided by the Kirklees Safeguarding Children Board and Kirklees Council's Learning and Development Team. Further training includes:

- Attachment
- Understanding the signs of neglect
- Impact of Domestic Violence
- E-Safety
- CSE for Practitioners
- Sexual Abuse: Dispelling Myths and Reducing Risks

All staff follow the West Yorkshire Consortium Online Safeguarding Children Procedures:

<http://westyorkscb.proceduresonline.com/index.htm>

The Kirklees Children's Residential home procedures compliment the above safeguarding procedures and can be found at:

<http://kirkleeschildcare.proceduresonline.com/index.htm>

The Responsible Individual monitors all safeguarding concerns and children and young people's complaints and does this in consultation with the Registered Manager.

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Young people living at Copthorne House have the right to a high level and standard of protection from harm and this includes the vetting of visitors. The selection and recruitment of staff is consistent with the Children's Homes Regulations 2015 and the Safeguarding Vulnerable Groups Act 2006.

The Kirklees Safeguarding Children Board (KSCB) coordinates local work to safeguard and promote the welfare of children and to ensure the effectiveness of what the member organisations do individually and together.

<http://www.kirkleessafeguardingchildren.co.uk/>

Bullying Prevention

We are committed to creating an environment where everyone has the right to work, learn and live in an atmosphere free from victimisation and fear. It is essential that young people are able to build positive social relationships with other people; bullying undermines this objective and will not be tolerated. A proactive approach is adopted with children and young people being educated in this area through group and individual work, outside agencies, and general discussion.

We will create and sustain a culture and ethos of zero tolerance to bullying. Essential elements of our approach are:

- Training staff to identify potential risk, bullying incidents, and manage support around these using a restorative approach.
- Being able to talk freely through any difficulties with both the person being bullied and the alleged bully with the help if necessary of another person.
- Being able to talk freely with the Manager, key worker or other members of staff.
- Being able to talk to an independent person such as a teacher, friend, relative or their Social Worker. Young people will be given details of the Children's Rights Service and advocacy services and how to contact these.
- Being given knowledge and understanding of what bullying is and how victims may feel. This information is also outlined in the young person's introduction and also in the young persons' guide.

Procedures are in place which inform staff of how to deal with a suspicion or allegation of bullying against the Registered Manager or staff in the home.

Staff meetings are used to discuss bullying; our approaches to it and our policy are reviewed as required. Equally young people discuss bullying in their residents' meetings.

All reported incidents of bullying are taken very seriously and fully investigated. If a complaint of bullying has been received, the young person will be closely monitored as to their emotional progress, education and general well-being.

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We will take all reasonable steps to try to resolve the situation between the victim and perpetrator by attempting to find a "middle ground" between the two, through resolution. All outcomes will be recorded and contracts agreed if needed.

Missing from Care

We recognise that going missing can be one of the most common methods that young people use to cope with anxiety or demonstrate their confusion and distress. Staff will work with young people to ensure that they feel safe and settled in the home and do not feel the need to go missing. Every incident of a young person being missing from home will be dealt with seriously, and is monitored by senior management. All young people have a Missing From Care risk assessment which clearly details what action to take if a young person goes missing.

All young people who go missing from care will be reported to the Police in line with the *West Yorkshire Joint Protocol for Children Missing from Home or Care Reporting Procedures* and individual risk assessments. We will then ensure that the following people are contacted as soon as possible:

- Social Worker (via EDT outside office hours)
- IRO
- Appropriate parents
- Other significant adults

A multi-agency approach is adopted to ensure that appropriate safeguarding strategies are identified to prevent or reduce instances of a young person going missing from care. Should a young person go missing the outlined strategies will be included in an updated placement plan which provide a framework for practice for all staff in safeguarding the welfare of the child.

On return from a 'missing' period the young person will be offered support in terms of their physical and emotional needs and be given the opportunity to contact family, friends or their Social Worker immediately or any other person independent to the home. An Independent Return Interview will be offered to the young person by an allocated worker from the Targeted Youth Service. The education provision to which the young person attends will also be contacted the following day so that support and understanding for the young person can be offered. The risk of a young person going missing from Copthorne House will be assessed and detailed in their individual risk assessments and placement plan. This will be event driven and will be reviewed and monitored as required.

1.10 Admission criteria and procedure

The home has a referral and admissions process that supports all children and young people who move into a residential home to be admitted in a planned and sensitive manner. The home will ensure that arrangements are planned in order to make the arrival and admission of a young person as pleasant as possible.

The home normally has planned admissions where the child or young person has a say in their placement and future plans for their care and welfare.

The placement referral process includes a detailed Impact Assessment which determines whether the placement can meet the individual needs of the young person prior to any

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introduction. The Registered Manager will speak to the young person's social worker and previous carers to inform the impact assessment. Young people will not be placed in our care without careful consideration of the impact on other young people in placement as well as the young person needing a placement.

The following criteria will be considered as part of the Impact Assessment:

- The home has the resources to accommodate the young person appropriately. Can the young person's needs be met either directly by Copthorne House or in conjunction with outside agencies and networks.
- There is an agreed and viable plan for the young person's medium to long-term placement
- The wishes and feelings of the young person and their parent(s) (or those with parental responsibility) been obtained and acted upon, i.e. if the young person or parents are unsure or unhappy about the proposed placement, have alternatives been actively sought
- Whether education is in place
- Whether the young person would be an appropriate match in the current cohort of young people

Emergency placements will only be considered if:

- We have the relevant details of the child's behavioural patterns and contact arrangements received in advance.
- On receipt of this we feel that the child or young person will not disrupt the progress of the children/young people already in placement.
- We can meet the needs of the child as stated in this Statement of Purpose and Function.

Admission Process

If it is agreed that the young person can be admitted to Copthorne House, the following paperwork will be provided:

- Medical Consent signed by person with parental responsibility
- A copy of the Care Order
- Placement agreement
- Placement Plan
- Delegated Authority
- Missing Risk Assessment
- Up to date Care / Pathway Plan
- CSE Risk Assessment (If appropriate)
- Personal Education Plan (within 20 days of placement)
- Up to date Health Assessment
- Last LAC Review minutes (First one within 20 working days of the start date of placement)
- Previous assessments of the young person's needs, either educational, social, or emotional

Staff will visit a young person in their current placement and then invite and encourage the young person to visit Copthorne House.

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Initial visits to Copthorne House by the young person allow them to see the home during its usual working day. This will include spending time with the current residents, staff and Management. We request that the young person be accompanied by their Social Worker, a close member of their family or a significant adult.

We recognise that any move for a young person is a traumatic experience and that every effort must be made to welcome and reassure the young people on their arrival. As such we will try to ensure the following:

- That the young person's key worker is there to welcome them
- That the young person is introduced and welcomed by the Manager and/or Deputy Manager
- That the other young people are around where possible to welcome the young person
- That the young person's bedroom has been prepared for their arrival, although they will be able to choose their own decoration
- That they are shown around the building
- That time is taken to ensure that arrangements are in place to get the young person to school, existing activities and contact
- That the young person has received a copy of the young person's' guide

The young person will receive a copy of the Council's Complaints' Procedure to ensure that all young people understand their rights.

The Placement Planning Meeting will take place within 72 hours of the young person's admission. This will be attended by the young person, their parents, members of their family, the young person's key worker, the Manager of Copthorne House and the young person's Social Worker.

The aim of the meeting will be to establish a placement plan and to outline clear objectives, expectations and responsibilities for the placement. It will also ensure that all parties understand their part within this plan and agree both on the objectives and implementation.

1.11 Moving on from the home

When it is decided that a young person will move on from the home, the home will work with the new provider, foster carer or family member to plan the right transition for the young person. This will involve supporting the young person to visit where they will be living, getting to know the significant adults and spending some time there before making the final move. The home will keep in touch with the young person if they want this and it is deemed appropriate and helpful.

1.12 The arrangements for dealing with complaints

The responsibility for responding to and monitoring complaints sits with the Registered Manager.

The following people may complain:

- The young person
- The parent of a young person
- Any person who has parental responsibility
- Foster parents

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- Any person who has interests in the young person's welfare

Each Young person is issued with a copy of the Complaints Procedure and a copy of the Children's Guide, which contains guidance on how to make a complaint. Significant family members and placing Social Workers are also given these documents.

If the complaint is regarding the Registered Manager this should be presented to the Responsible Individual.

Any complaint made by a young person will be treated seriously. Simple explanation and discussion will resolve many complaints provided that they are received with respect and given serious consideration. Any such complaint and explanation or any action taken to resolve the complaint will be recorded in the Complaints Book.

In the first instance complaints can be brought to the Registered Manager to try to resolve the problem and will be responded to within 7 days. However, young people are encouraged, supported and assisted to complete a complaints form should they wish, they are also given the contact number of Yasmin Mughal, the Complaints Manager along with a complaints form. Complaint forms are given to young people on admission to Copthorne House and extra copies are available around the home when required.

Yasmin Mughal
Complaints, Comments & Compliments Unit,
3rd Floor
Somerset Buildings
10 Church Street
HD1 1DD
Telephone – 01484 221000

The Children's Rights Service
Brian Jackson House
New North Parade
Huddersfield
HD1 5JP
Telephone number: 01484 223388
Freephone 0800 389 3312 13

Young people's Social Workers will also provide support, advocacy and representation as part of their work with young people. Kirklees Council's Children's Services department is located at:

Civic Centre 1
High Street
Huddersfield
HD1 2NF
Telephone number: 01484 221000 (automated service – ask for the Social Worker by name)

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Childline – A charity offering confidential advice and support. 0800 1111

Ofsted inspect and regulate services which care for children and young people and regularly inspect Copthorne House. Complaints can be made to Ofsted directly telephone 0300 123 1231. Ofsted complaints procedures can be found at www.ofsted.gov.uk

The Children's Commissioner – Anne Longfield
The Office of the Children's Commissioner
Sanctuary Buildings
20 Great Smith Street
London
Telephone number: 020 7783 8330

All the above Agency's telephone numbers are available in the Young People's Guide, which young people are provided with on or before admission to Copthorne House.

1.13 Details of how a person, body or organisation involved of the care or protection of a child can access the home's child protection policies or the behaviour management policy

Copies of all policies and procedures, including safeguarding and behaviour management, are stored within the home and can be accessed by a person, body, or organisation upon request.

2. Young People's Behaviour

2.1 The home's approach to supporting positive behaviour and the use of physical intervention

When a young person comes to live in the home they are given a copy of the 'Young Person's Guide'; this sets out what is expected of them in terms of appropriate and socially acceptable behaviour.

The home is fully committed to working with young people using a restorative approach to resolving conflict and preventing harm. Building good relationships with young people is centre to this. The home will work with all parties affected by a particular incident and bring them together to play a part in repairing the harm and finding a positive way forward.

Staff will try to prevent negative behaviour arising by using de-escalation or diversion techniques. There is a Positive Handling Plan in each young person's Daily Living Plan which details how staff will support young people in difficult situations. If this fails, a number of consequences can be used. Consequences may include removing a young person from a group activity (for example, an outing) or removing a privilege (for example, use of the computer). If the behaviour poses a physical threat to other young people, to staff or to the young person concerned, physical intervention may be used. Staff are fully trained in Team Teach restraint techniques and this training is refreshed every year. All consequences, rewards and physical interventions are recorded fully, monitored and evaluated by the manager.

COPTHORNE HOUSE CHILDREN'S HOME - STATEMENT OF PURPOSE & FUNCTION

The aim of using both sanctions and physical interventions is to help the young person to focus on the consequences of their behavior and to learn a more socially acceptable way of reacting to a situation or feelings in the future.

The home reserves the right to remove any personal belonging of any young person that they believe may be a danger to themselves or others, or that may be used in criminal activities e.g. any form of weapons etc. These items may be confiscated and the police informed where necessary.

3. Education

3.1 The arrangements for young people to attend local schools and the provision made by the children's home to promote the educational attainment of young people.

Copthorne House is committed to the right of every young person to have access to appropriate education provision and will support them to achieve their full educational potential. Many young people looked after by Copthorne House will be supported to attend their current school, however if this is not possible their key worker will liaise with the relevant education, health and social care professionals to ensure that the needs of the young person are accurately assessed and appropriate education provision is identified, secured and maintained within the local community.

Young People will be actively encouraged to participate in out of school hours learning and activities. Differentiated resources and study aids will be provided to meet the needs of a range of ages and abilities including those with special educational needs. All children and young people will be encouraged and supported to complete their homework.

Young people with special educational needs will receive support in line with their ECHP to achieve their full potential.

4. Health & Health Promotion

4.1 Meeting health needs

Young people should be able to lead a healthy lifestyle, be empowered to take control of their lives, and actively contribute to decisions made to promote their individual health on a daily and more long-term basis.

Young people resident at the home will be registered with a local G.P; optician and dentist if they are not already registered. They will be encouraged to have a medical assessment when they first become looked after and at least annually after that. This will be undertaken by the looked after children's nurse.

Any visits to hospital (for treatment), doctors, dentist, opticians etc will be recorded on the young person's file. Staff (or parents if appropriate) will accompany young people on these visits (though at the request of the young person they may not be present if the young person is to be examined).

COPTHORNE HOUSE CHILDREN'S HOME - STATEMENT OF PURPOSE & FUNCTION

Prescribed medication will normally be kept in a locked medical cabinet. The dosage, frequency of administration, possible side effects etc. will be recorded, it will also be recorded if the young person refuses to take their prescribed medication.

Young people will be encouraged to take a positive attitude to their health care and will receive information regarding alcohol and other substance abuse, HIV and Aids, sexual matters etc. as appropriate. The staff will follow the guidance from the Sexual Health Service regarding sexual health and contraception. As some of the young people accommodated may be sexually active condoms will be available. Young people will be discouraged from smoking and provided with assistance to stop if requested.

Young people will be supported with their emotional wellbeing through CAMHs and the local authority's Placement Support Team. This will be in the form of both direct work with young people and in-direct work with staff equipping them with the necessary knowledge and skills to provide effective care

If a young person suffers serious harm or has a serious accident, serious illness, notifiable infectious disease or dies whilst accommodated at the home Ofsted will be informed as per schedule 5 of the Children's Homes Regulations.

Information regarding the effectiveness of health care provision offered will be recorded within the young person's case file and considered as part of Statutory Visits, Planning Meetings and Lac Reviews.

Health care advice and support is provided by the following qualified health care professionals.

Registered Paediatric nurse.

RGN (Registered General Nurse)

Educational Psychologist

Clinical Psychologist

Sexual Health Nurse

Substance Misuse Worker

5. Staffing

Copthorne House has a balanced staff team taking into consideration equalities, experience, qualifications and skills in order to create the best opportunities to support and guide young people. Staffing levels are carefully assessed to ensure the right levels of support to the cohort of young people resident in the home.

Staff are encouraged to continually develop their knowledge and skill base through a wide range of training and development opportunities. All staff are subject to DBS (Disclosure & Barring Service) enhanced disclosures and reference checks before they commence employment, and are appraised on an annual basis with regular supervisory sessions.

COPTHORNE HOUSE CHILDREN'S HOME - STATEMENT OF PURPOSE & FUNCTION

5.1 Experience and qualifications staff working at the children's home

The Copthorne House staff team consists of:-

Interim Manager
Deputy Manager
Senior Residential Care Officers
Residential Care Officers
One Domestic Assistant
One (part-time) Business Support Officer

Staff come from a wide range of backgrounds and bring differing levels of skill and experience. It is expected that all Residential Care Officers will achieve NVQ Level 3 in Residential Childcare; Kirklees Council will ensure that they are supported by relevant training and supervision to fully carry out the responsibilities of their posts.

All members of staff receive annual appraisals and regular reflective supervision sessions with a member of the management team in line with best practice, Children's Home Regulations, and Kirklees guidance. This will be a minimum of six weekly or 9 times over 12 months. These sessions cover the young people's care plans, staff roles and responsibilities, personal and professional development, the organisation's objectives, any practice issues, housekeeping and any other concerns. Reflective supervision is conducted in private and, as far as practical, free from interruption environment.

At Copthorne House the staff team are also provided with daily informal supervision. The management team operate an open door policy, and encourage staff to discuss any issues they have together as a team.

Staff sickness is covered, if possible, by substantive staff. If this is not possible then casual or agency staff will be provided, there will be at least an equal number of substantive staff on duty. The registered manager is responsible for ensuring that there is always adequate staff cover.

The training record of the unit as a whole is monitored to ensure that the needs of the young people and of the staff team are met.

HEALDS ROAD

SC033367

STATEMENT OF PURPOSE AND FUNCTION

Written statement prepared pursuant to The Children's Homes Regulations 2015 and Guide to the Children's Homes Regulations including Quality Standards April 2015

Revised: November 2017

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The Quality and Purpose of Care

1.1 UNDERPINNING PRINCIPLES:

Healds Road acknowledge that residential work is a professional task, which requires professional behaviour. Work will be undertaken consistently throughout the staff team based on the following values and principles.

All young people will be considered as individuals, different and above all equal, with unique needs and potentials. Age, gender, health, personality, race, culture, religious background and life experiences will be taken into account when assessing their individual needs and providing them with comprehensive care episodes. Young people accommodated at Healds Road will receive the same standard of service irrespective of race, religion or sexuality. All staff will promote awareness raising and implement fully departmental policy with regards anti-discriminatory practice.

All young people have the right to have their physical, developmental and emotional needs met, the right to protection from harm and the right to be listened to, be treated with dignity and respected as individuals and to be responded to in the most appropriate way. Young people will feel safe and secure within Healds Road and the boundaries that are provided.

Continuity of relationships is important and attachments will be respected, sustained and developed where appropriate.

Young people's long term welfare will be protected by prompt, positive and pro-active attention to promote healthy lifestyles and assisting them achieve their full potential in educational placements.

Young people's wishes and those of their family will be elicited, taken into account and given serious consideration ensuring individual choice. Staff will ensure that any wishes expressed are respected and actions taken on their behalf.

All young people have the right to be prepared for independence prior to leaving care.

The rights of young people are recognised and upheld.

Confidentiality is maintained in line with policy.

Healds Road aim is for every young person accommodated to have the support they need to.

- Be Healthy
- Stay Safe
- Enjoy and Achieve
- Make a Positive Contribution
- Achieve Economic Well Being

Staff are committed to developing positive professional working relationships with partner agencies and service providers by acting as advocates for children & young people to ensure the best possible outcomes for young people in our care.

Healds Road provide residential services to young people within the overall framework of Government legislation and local policy and procedures.

1.2 AIMS AND OBJECTIVES:

Healds Road will accommodate no more than six young people who live within the Kirklees area (or for whom they may have responsibility) of either sex and between the ages of ten and eighteen years.

Should a young person wish to remain in the home whilst going through a transition such as starting university or training for the army, this can be considered provided it is agreed during their last review with clear timescales and with permission from the head of service. An assessment of any risk that may impact on the other young people will also be taken into consideration living here at the same period.

The young people accommodated will initially be unable to live within their own or alternative families and may exhibit behavioural and emotional problems and will be accommodated as part of a Care Plan or Pathway Plan (16+)

The home aims to offer a secure, stable and safe environment where young people may live and be assisted to reach their full potential until they are either ready to live independently, can return home or live within an alternative family / residential provision. Young people will receive help, information and advice on acquiring the life skills needed to make a successful transition to independent / supported living.

All children living within the home will have a LAC Care Plan, LAC Placement Agreement and if required a Pathway Plan which will be regularly reviewed. The staff employed at the home will aim to ensure that these Plans are implemented and followed, offering support and advise to the young people accommodated as and when necessary.

We aim to ensure that the young people's educational needs are met and that they are supported to ensure that they reach their full educational potential.

We aim to ensure the health needs of all the young people resident will be met and monitored. The importance of healthy lifestyles will be promoted within the home. Care will be given to providing a balanced and nutritional diet, appointments for medical appointments will be organised and facilitated, help and advice will be provided to young people where appropriate re issues relating to substance misuse, smoking, sexual health etc.

We aim to ensure that all the cultural and religious needs of the young people resident are met and provision will be made within the home if necessary to meet these needs.

We will try to ensure that the young people are not discriminated against in any way and the staff will advocate on behalf of the young people if required.

We will assist and enable young people to access local community activities and facilities where appropriate.

The home will plan to look after young people on a medium to long term basis and will be flexible in meeting the changing needs / circumstances of the young people accommodated.

Healds Road provide residential services within the framework of KMC's policies and procedures, the 1989 Children Act and Children's Homes (England) Regulations 2015.

1.3. DESCRIPTION OF THE HOME:

The ground floor of the home consists of:

Kitchen / Dining Room
Utility /Laundry Room/ Storage Cupboards
General Office / Managers Office
Computer room

Lounge
Private Pay phone Area
Toilet

The first floor consists of:

1 Waking Night staff Office
1 Staff shower room
1 Meeting room
1 Storage room
6 Children's Bedrooms
1 Children's Bathroom/ WC
1 Separate WC
1 Children's Shower Room

All bedrooms are fully furnished and each young person will have their own key to their room.

The home will accommodate up to six young people who have been assessed as needing residential care due to them being unable to live within their own or substitute families due to the levels of identified risk involved i.e. being at risk of significant harm and neglect. The home may also accommodate young people as directed by the Courts.

The young people will normally be least 10 years old, and will still be of compulsory school age on admission and could be of either sex. They may however, be older than compulsory school age if admitted from other locally provided accommodation, but no older than 18 yrs on admission. (A younger child could be placed as an emergency 4.6).

We aim to provide a relaxed, comfortable, pleasant environment with room for communal activities and for private space. There is a lounge, separate dining room, kitchen and laundry, which the young people are encouraged to use.

Each young person has his/her own bedroom, which they are able to individualise. Young People receive weekly pocket money, personal allowances, birthday and religious festival money and any additional costing required to meet cultural needs and hobbies of particular interest to the young person.

We aim to promote a feeling of belonging by encouraging the young people to participate in the decisions around outings, food, menu planning etc. We recognise the value creating links with the Home and encourage membership of local Youth Clubs and other organisations.

Leisure facilities include television and DVD's, games console, various sports equipment, games and books (educational and fictional).

We work in partnership with families wherever feasible in order to optimise contact arrangements; this principle also extends to extended family members and friends, if appropriate.

1.4 LOCATION TO THE HOME:

Healds Road is a purpose built home. The home is set in its own self-contained garden with a medium size lawn to the rear of the building where a variety of activities can be conducted (weather permitting!)

There are a variety of shops within easy walking distance of the house, sports/playing fields are situated down the road. Games are often played at the rear of the house. The nearest town centre is approx. 1 mile away and is easily accessible by a frequent bus service. The towns of Wakefield, Huddersfield, Barnsley and Sheffield can also be accessed by bus, the bus stop being a short walk away from Healds Road.

SAFE AREA ASSESSMENT & REPORT

Healds Road have carried out a Safe Area Assessment and Report (SAAR) with regard to the location of the home. Consultation has been sought from schools, police, youth justice and Childrens Social care to inform and support the assessment of any potential risk. This in-conjunction with attendance at the local "Integrated Working" meeting which involves police and partner agencies help to identify any safeguarding concerns that may impact on the safety and well-being to the child and young people living at Healds road.

1.5 RELIGIOUS OBSERVANCE:

When a young person is accommodated at Healds Road their religious and cultural needs will be identified prior to admission or on admission. All the necessary arrangements will be made, e.g. diet, dress, and prayers etc. following discussions with the young person; to ensure religious beliefs are maintained. All staff will be provided with guidance on culturally sensitive practice.

If a young person is of sufficient age and understanding and wishes to change or cease to practise their religious persuasion, the implications will be fully discussed with them and support provided.

We employ a diverse staff team through the organisation. The staff come from a variety of different ethnic backgrounds or share different values, religions and beliefs and foods. Healds Road promote positive relationships, professional and personal, that support self-esteem with cultural issues.

1.6 COMPLIANTS:

The Kirklees Complaints and Compliments procedure document is given and explained to each young person at the point of admission.

The home would always wish young people and their parents(s) or their representatives to bring any complaints to their attention of the staff so that they can be resolved as quickly and informally as possible. The young people, their parent(s) or representatives may also make a complaint to their social worker or Unit Manager (Residential) who will ensure that it is investigated appropriately (if the complaint concerns abuse at the home please see section concerning Bullying and/or Child Protection). There is a formal complaints procedure (that can be easily accessed by contacting the Complaints and Compliments Unit) they can be contacted directly and will assist and support the young person in managing the complaint.

Ofsted will be notified of any serious complaint about the home or staff working there.

In the first instance complaints can be brought to the Registered Manager to try to resolve the problem and will be responded to within 7 days. However, young people are encouraged, supported and assisted to complete a complaints form should they wish, they are also given the contact number of Yasmin Mughal, the Complaints Manager along with a complaints form. Complaint forms are given to young people on admission to Healds Road, and extra copies are available around the home for easy access.

Yasmin Mughal
Complaints, Comments & Compliments Unit,
3rd Floor
Somerset Buildings
10 Church Street
HD1 1DD
Telephone – 01484 221000

Children's Rights Service: A group set up to support and assist young people in care.

The Children's Rights Service

Brian Jackson House
New North Parade
Huddersfield
HD1 5JP.
Telephone number: 01484 223388
Freephone 0800 389 3312 13

Social Worker Support: Young people's Social Workers may also provide support, advocacy and representation as part of their work with young people.

Telephone number: 01484 221000

Childline – A charity offering confidential advice and support. 0800 1111

Ofsted: This body is responsible for conducting inspections twice a year. They can be contacted by young people or staff that may have concerns about how the Home is operating. They can be contacted at:

Ofsted
Piccadilly Gate
Store Street
Manchester
M1 2WD
Tel: 0300 1231231
Fax: 08456 404049
Email: enquiries@ofsted.gov.uk

The Children's Commissioner – Anne Longfield OBE
The Office of the Children's Commissioner
Sanctuary Buildings
20 Great Smith Street
London
Telephone number: 020 7783 8330

All the above Agency's telephone numbers are available in the "Young People's Booklet", which young person are provided with on or before admission to Healds Road.

1.7

All substantive staff receive training in safeguarding and behaviour management. Staff required working with Young People in any capacity within the home must have a full Disclosure and Barring check.

Safeguarding Procedures are accessible to all staff via the following links:

Children's Residential Procedures:

<http://kirkleeschildrenhome.proceduresonline.com/index.htm>

Children and Adults Procedures:

<http://kirkleeschildcare.proceduresonline.com/index.htm>

These can be made available on request

Children's Wishes and Feelings standard

2.1. The young people at Healds Road will be encouraged to make their views about their care and plans being made for them known to staff in several ways, e.g. Young people are expected to contribute to their individual Daily Living Placement Plans. Young people's meeting will take place on a regular basis where suggestions and issues about the home and those people in it can be raised allowing views made known. Menus can be discussed, ideas for holidays listened to and complaints aired etc.

All young people who live within the home will have an allocated keyworker. The keyworker will hold regular key working or consultation sessions to gather the young person's views around the quality of their care they receive within the home.

The young people are also encouraged to access the Children's Rights service, which can act as an advocate for young people when required. Young people can become a member of the Children in Care Council - a group open to all young people who are aged 12 and over. This group looks at the issues that affect them in their daily life, service developments affecting them, and provides forum for consultation with staff that are developing services directed at children and young people.

2.2 EQUALITY & DIVERSITY:

The home endeavours to create an atmosphere and environment, which is free from discrimination of any form, regardless of race, culture, disability, social status, disease age or sexuality. Staff within the home actively encourage and enable residents to maintain their dignity, freedom of choice and their rights as an individual.

Young people are supported to understand their responsibilities alongside equality and diversity and their rights. The young people are supported to have a positive image of themselves, by enabling and encouraging them to have experiences which they may

otherwise not have, and by ensuring that the young people can speak and make choices for themselves whenever possible. Where necessary, the staff will enable young people to challenge discrimination if it arises, or they will challenge it on behalf of them.

Young people are helped to understand the individual identity of other accommodated young people and staff and to respect them with equal fairness and value.

We embrace the different cultures, actively promoting the celebration of religious practice and special days.

We want to meet people's needs as best we can and we realise that treating people fairly does not necessarily means treating everyone as if they are the same.

2.3

Our experience tells us that it's the little things we do that can make living with us a happy time. One of the ways we deliver our aims to you is through our core values. We have six core values, these are; privacy, dignity, choice, independence, rights and fulfilment.

Privacy

Everyone has the right to have their privacy respected and not infringe on the privacy of others.

We will not enter your room without knocking and waiting for an invitation to enter

We will not intrude into your private thoughts

We will respect your wishes to keep aspects of your life private

We will provide personal care in a way that maintains your privacy

Dignity

Everyone has the right to be treated with dignity at all times.

We will address and talk to you in a way that you feel comfortable with

We will preserve your individuality

We will provide personal care in a way that respects you as an individual

Choice

Everyone has the right to make choices on their day-to-day living and take major decisions, while making sure they do not have any negative effect on other people.

We will help you make informed decisions by giving you full information on a range of choices

We will respect your choice of how you wish to be addressed

We will respect your choice of lifestyle

We will respect your day-to-day decisions and guide you if you affect other people

Independence

You have the right to maximise your abilities and in doing so keep your degree of independence

We will promote your independence in all aspects of personal care and will only provide assistance when needed

We will enable you to maintain your own medication if it is safe to do so

We will enable you to manage your own money if it is safe to do so

Rights

Everyone will have their rights respected and upheld.

We will respect your right to be consulted on how we deliver our services

We will respect your right to be treated fairly and without discrimination

Fulfilment

Every person has the right to feel fulfilment in their day-to-day lifestyle.

We will work with you to put together a plan of care that suits your physical and emotional needs

We will seek and value your opinions

We will ensure the atmosphere is both positive and helpful

We will treat you as an equal and value your contribution

The Education standard

3.1 .EDUCATION:

There is an expectation that the young people resident at Healds Road will attend the school that they were on roll at (or other educational provision provided for them), or work placement prior to their admission on a regular basis. The school will only be changed if it is deemed necessary to meet the young person's educational needs and with the agreement of those having parental responsibility. If the young person is not attending school for any reason the staff will liaise with the social worker, parents, education department, virtual head, education support team and leaving care team etc. to ensure that the ongoing educational needs of the young person are met.

The staff at the home will make every effort to ensure that the young people attend school. The young people will be provided with facilities to do homework, school uniforms and other equipment will be purchased when required, staff will attend school functions with the young people whenever appropriate (this could include parents evenings, sports days, school plays and any other school events etc.). Young people will be encouraged and supported financially to take part in school activities, trips, clubs etc.

The staff will liaise with a named teacher on a regular basis (which may be daily if there are concerns). If there are issues of attendance staff may accompany the young people to school or transport via taxi's arranged.

The education of any young person accommodated at Healds Road will be discussed at each review and Placement Planning Meetings to ensure that their educational attainment / needs are being addressed. It will be a requirement that each young person accommodated at Healds Road has a copy of their Personal Education Plan on their residential file.

If a young person is excluded from school for whatever reason the staff at Healds Road will attempt to occupy them with educational activities provided in liaison with their school, during the school day. A non-school attender time table will be put in place.

Healds road has provided a room with computers, desk and books where young people can complete educational work including homework.

Those young people that attend school on a regular basis will be rewarded in some way each week. Achievements, however small, will be celebrated and the young person rewarded for their achievement.

Where appropriate for all looked after children will be supported by the home with additional support by the Virtual Head for Kirklees schools

The Enjoyment and Achievement standard

4.1 RECREATION / ACTIVITIES:

All the young people resident in the home will be encouraged to continue to attend any recreational, sporting or cultural activities that they were involve in prior to their admission. The staff of the home will provide transport or finance to enable attendance to continue. If a uniform or other 'kit' is needed the home will also provide the finances to purchase these.

If the young people are not involved in any recreational, sporting or cultural activities the staff will encourage the young people resident to join any local clubs or make use of any local facilities that the young people themselves have identified or that the staff have suggested. Again transport and any 'uniform' or 'kit' required will be purchased by the home.

The home provides holidays, days out, educational visits and excursions, every young person accommodated in the home will be encouraged to choose and attend where appropriate.

The Health and Wellbeing standard

5.1 HEALTH CARE:

It is expected that the required information regarding a young person's health will be discussed at the initial impact assessment meeting and also contained in the relevant LAC Documentation, e.g. immunisations, allergies, medical conditions, medication taken regularly etc. It will also be required that the person with parental responsibility sign the Medical Consent form contained in new Placement agreement document, prior to admission.

Young people resident at Healds Road will be registered with a local G.P; Optician and Dentist if they are not already registered. They will be encouraged to have a medical assessment when they first become looked after and at least annually after that. This will be undertaken by the local authorities looked after children's nurse.

Where a young person is sixteen or over, or considered of sufficient understanding, medical treatment will only be administered with their consent.

Any accidents and illnesses will be recorded on the young person's daily records as well as the homes accident and injury log book, if these are of a serious nature, a schedule 5 will be sent to Ofsted. Any visits to hospital (for treatment), doctors, dentist, opticians etc will be recorded on the young person's file and staff (or parents if appropriate) will accompany young people on these visits (though at the request of the young person they may not be present if the young person is to be examined). The staff will also advocate on behalf of the young person if they are requesting to be examined by a doctor (or other medical professional) of the same sex.

Prescribed medication will be kept in a locked medical cabinet in the office. The dosage, frequency of administration and possible side effects etc. will be recorded as will if the young person refuses to take their prescribed medication.

Young people will be encouraged to take a positive attitude to their health care and will receive information regarding alcohol and other substance abuse, HIV and Aids, sexual matters etc. as appropriate. The staff will follow the Guidance from the Teenage Pregnancy Unit and the authorities designated LAC nurse re: sexual health and contraception. As some of the young people accommodated may be sexually active, condoms will be available. Young people will be discouraged from smoking and provided with assistance to stop if requested.

If a young person suffers serious harm or has a serious accident, serious illness, notifiable infectious disease or dies whilst accommodated at the home Ofsted will be informed as per schedule 5, Children's Homes Regulations.

Health care advice and support for the home is provided by 2 qualified health care professionals –

Helen Wilcock - Registered Paediatric Nurse (RN Child)

Ruth Gathercole - RGN (Registered General Nurse)

RM (Registered Midwife)

SCPHN (SN) BSc Hons Specialist Community Public Health Nurse

(School Nursing)

Psychology-based support – Pillars of Parenting: The 'Emotional Warmth model' of child care, which the Pillars of Parenting provides, draws from the knowledge base of Applied Psychology theory and research and is designed to empower the main carers of young people in public care. Based on the evidence from attachment science, this recognises that a positive relationship with an adult, who has day to day contact with a young person, provides the greatest potential to bring about therapeutic change for the young person.

To achieve such psychology-based support, two methods are used: the use of structured, group consultations, facilitated by a clinical or educational psychologist, designed to enable residential staff to agree specific support strategies for each child, and additionally a short programme of professional development for the residential staff to ensure that they understand the theory and research, which underpins the important tasks that they are carrying out.

The Pillars of Parenting approach offers a theoretical explanation, backed up by evidence from neurobiological science and child psychology research, which is that the often-poor life outcomes of looked-after children and young people result from the initial and continuing impact of abuse, neglect and parental rejection, which have occurred before any contact with the care system (see Cameron and Maginn (2009 and 2011) and Maginn and Cameron (2013).

(See appendix1)

The Positive Relationships standard

6.1 CONTACT:

Contact with family, friends, and other significant people where appropriate will be encouraged whilst the young person is resident in Healds Road. A private area will be made available for young people to receive visits from family and friends, unless it has been decided that this may not be in their best interests. Court Orders may also prohibit who the young person has contact with or the circumstances in which contact with certain people may take place.

The staff would ask that wherever possible visits are planned in advance to ensure that the young person is prepared and available.

Young people are able to receive telephone calls from family and friends within reasonable hours and a private pay phone is available to use. The young people may use the 'office' telephone to contact social workers and parents

The Protection of Children standard

Healds Road is equipped with CCTV on the outside of the building which monitors the front, sides and background areas of the house. The home also has a security alarm system; this is mainly used when the building is unoccupied. These systems allow the home to be closely monitored to ensure the whereabouts of those entering and leaving the building, along with safeguarding and promoting the welfare of the children and young people.

We have CCTV security consisting of 5 cameras pointing at the following:

- Car Park / Gate
- Garage Doors
- Front Door
- Back Door
- Tarmac & Grassed Garden Areas

7.1 CHILD PROTECTION:

All new members of staff working within the home will have undergone check by the disclosure and barring service.

All staff are aware of their duty to report any behaviour by other members of staff and professionals that they would consider to be inappropriate and or abusive under 'Whistle Blowing' Procedure and all staff must be alert to this possibility.

If an allegation of abuse is made against a member of staff, any other employee or 'independent professional' (doctor, dentist etc.) the child's interests will be taken as paramount.

The allegation of abuse will be investigated by the local authority designated officer (LADO) and follow Local Safeguarding Children's Board Policy and Procedures and will result in the member of staff being suspended from duty whilst the investigation is conducted.

The Officer should consider all the details of the incident and any evidence to support or refute the allegation. In deciding the level of investigation the 'Looked After' designated Officer will determine which of the following categories the allegations might represent:

Acceptable professional behaviour, i.e. the allegation concerns appropriate action by the member of staff concerned.

Unacceptable professional behaviour, i.e. this may require action under the Disciplinary Procedures but falls short of abuse.

Abusive behaviour, i.e. as defined in the Safeguarding Procedures.

The LADO will refer the matter immediately to the Child Protection and Review Unit if there are grounds to believe that there has been abusive behaviour. A strategy meeting will then be held to determine how to proceed further.

All residential staff will be alert to the possibility of "Child to Child" abuse, be it physical, sexual, emotional or neglectful and the legal duty to investigate such matters.

When abuse of a young person is alleged to have been carried out by another child or young person, or it is suspected, the Safeguarding Procedures must be followed in respect to both the abused and alleged abuser.

Any incidence of a young person being involved in Child Sexual Exploitation and the instigation and outcomes of any child protection enquiries involving a young person accommodated in the home will result in Ofsted being informed via Scd5 notification.

The home will be visited monthly by an independent person in accordance with Regulation 44 - Children's Homes Regs 2015 who will also highlight any safeguarding concerns they observe during their visit.

7.2. BEHAVIOURAL SUPPORT:

The home believes that rewarding positive / acceptable behaviour is beneficial to the well-being and development of the young people accommodated in it.

The home also believes that young people should be consulted about the management of the home and what the staff are trying to do for them.

The above will foster good relationships between the staff and young people and thus reduce the need for control, restraint and use of sanctions.

However, if a young person is exhibiting 'unreasonable' / unacceptable behaviour the staff may use the following measures of control:

Verbal reprimand, withdrawal from group and recreational activities, extra household chores for the day, extra supervision, return of item's obtained without the owner's consent, requirement to apologise.

Staff may use a number of consequences when normal levels of control are not appropriate and must take into account the young person's level of development and understanding, this can include:

Reparation, withdrawal from an activity, additional chores or staff supervision of pocket monies.

If any of the above consequences have been applied the young person that they relate to will in most circumstances, be able to 'earn' back the consequence. A Restorative Approach is encouraged with a view to the young person reflecting on how inappropriate behaviours may impact on others and how this can be readdressed.

The home reserves the right to remove any personal belonging of any young person that they believe may be a danger to themselves or others, or that may be used in criminal activities e.g. any form of weapons etc. These items may be confiscated and the police informed where necessary.

Physical restraint may only be used only as a last resort: 'When staff have good grounds for believing that immediate action is necessary to prevent a child from significantly injuring himself, others, or causing serious damage to property' (DOH Circular 4/93).

The least intrusive method of control must be used and failure of a particular strategy to secure compliance will not automatically signal the immediate use of a more forceful form of intervention.

Physical restraint will only be used as an act of care and control and not as a punishment. Physical interventions, when to use them, and the techniques to be used may already have been discussed and agreed in individual young people's Positive Handling Plans.

If it is safe to do so, staff will use diversion techniques prior to any restraint. If a restraint proves to be necessary the young person shall be warned first. If possible two members of staff should be involved in the restraint and should use the least amount of force and least intrusive hold

necessary to protect the young person, others, themselves or property. Young people should not be routinely taken to the ground.

The young person involved in any restraint should be spoken to (when they are ready) by any member of staff and the reasons why they were restrained should be explained. The young person's understanding of why they were restrained should be recorded and they should be asked if they wish to make a complaint or medical treatment. This conversation will also be recorded.

All substantive staff working at Healds Road will have received training in positive and protective handling strategies within a holistic setting response to behaviour management. All substantive staff will receive additional training in 'Team Teach and Team Teach advanced and it will be these techniques and strategies that they will be expected to use when managing behaviour in the home.

All sanctions and incidents of restraint will be recorded in the appropriate file and in the young person's individual file and other relevant forms such as incidents forms completed. The Unit Manager (Residential) and young person's social worker (or if unavailable their Team Manager) will be informed of any restraint as soon as is practicably possible and have the incident forms sent to them.

On any young person's admission to the home they will be informed that violent, abusive and criminal behaviour is not acceptable and if they assault a member of staff or cause criminal damage the matter may be reported to the Police.

All serious incidents within the home necessitating Police involvement leading to cautions/convictions will be communicated to Ofsted using the Schedule 5 Notification procedure.

Where a young person's safety and wellbeing would be compromised by them leaving the building, staff may temporarily lock external doors as outlined in the Kirklees Protecting Vulnerable Young People. Staff may also temporarily remove mobile phones or sim cards in the interest of safeguarding a young person. It may be identified in the impact assessment or planning meeting that these temporary safety measure are needed to be in place for individual young people.

7.3 BULLYING

Kirklees Children & Young People Service guidance shall be followed re Bullying.

A Restorative Approach will be used in addressing Bullying.

Bullying shall be defined as deliberately hurtful behaviour that is repeated often over a period of time and is difficult for those being bullied to defend against.

The three main categories of bullying are:

Physical, hitting, kicking etc.

Verbal, name calling, insults, racist remarks, swearing

Indirect spreading malicious stories, exclusion from a social group.

On receiving a complaint or an incident being witnessed an investigating officer will be identified from within the Home.

The Officer will interview both the victim and perpetrator, record the complaint and pass it to the Registered Manager.

The Registered Manager will assign a member of staff to offer support and to whom the victim can talk in confidence.

The Registered Manager, in consultation with the Investigating Officer and / or Unit Manager (Residential) will decide what action is to be taken and why.

The decision on effective action will then be communicated to the victim along with all the options available to them if they are unhappy with the decision. (This procedure does not prevent any young person making direct referral for Police involvement in the event of a physical assault).

A copy of the complaint and its outcome will then be sent to the appropriate social workers and the Unit Manager (Residential).

The Registered Manager will be required to establish a monitoring procedure for the young people involved and also to review practice and procedures concerning staff deployment and levels of supervision.

A complaints and compliments service is available to all young people and young people may choose to involve them at any stage. (please refer to para 20 Complaints).

7.4 ABSENT/MISSING FROM THE HOME:

If a young person fails to return to the home, the home will implement the joint protocol with West Yorkshire Police – Young people missing and absent policy and procedures revised (2014).

All young people will have a missing/absent from home risk assessment in place.

When a young person who is reported to the Police returns to the home of their own free will, the staff will inform the Police of their return. Where a parent/carer has indicated their wish to be made aware they may also be informed.

As soon as is practicably possible the young person's social worker will be informed of their being missing and will also be informed of their return. The social worker should then attend the home to see the young person and question the reasons for them being missing from home, in accordance with KC policy and procedures.

WOODLANDS CHILDREN'S HOME

1B Lidget Street, Lindley, Huddersfield. HD3 3JB

Registration Number: SC033326

Statement of Purpose

Registered Manager:

Martin Steele

Responsible Person:

Elaine McShane

**Service Director – Family Support and Child Protection
Kirklees Council – Children's Services
Civic 3
3 Market Street Huddersfield HD1 2EY**

Updated on January 2018

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Quality and Purpose of Care

1. Children we will accommodate

Woodlands will accommodate six young people who live within the Kirklees area (or for whom the Local Authority have responsibility) of either sex and between the ages of ten and eighteen years.

The Young People accommodated will initially be unable to live with their own or alternative families and may exhibit behavioural and emotional problems. We understand that the children we care for are likely to be suffering trauma as a result of their early life experience.

We will strive to offer a secure, stable and safe environment where young people can live and be assisted to reach their full potential until such time as they are either ready to live independently, can return home or live within an alternative family / residential provision. Young People will receive support, information and advice on acquiring the life skills needed to make a successful transition to independent or supported living.

All Young People will be considered as individuals, different and above all equal, with unique needs and potentials. Age, gender, health, personality, race, culture, religious background and life experiences will be taken into account when assessing their individual needs and providing them with comprehensive care episodes.

All young people have the right to have their physical, developmental and emotional needs met, the right to protection from harm and the right to be listened to, be treated with dignity and respected as individuals and to be responded to in the most appropriate way. Young people will feel safe and secure within Woodlands and the boundaries that are provided.

2. Ethos

Young people living at Woodlands will receive the same standard of service irrespective of race, religion or sexuality; all staff will promote awareness and implement the Local Authorities policy in regard to anti-discriminatory practice.

Young people's wishes and those of their family will be elicited, taken into account and acted upon to ensure individual choice. Staff will ensure that any wishes expressed are respected and actions taken on their behalf.

We understand that continuity of relationships is important and attachments will be respected, sustained and developed where appropriate.

All children living at Woodlands will have a Care Plan, Placement Agreement and if required a Pathway Plan which will be regularly reviewed. Staff at the home will strive to ensure that these plans are implemented and followed, offering support and advise to the Young People accommodated as and when necessary.

Woodlands operate a Key Working system, the Key Worker will advocate for a Young Person consistently throughout their stay to ensure that the Care Plan in place reflects that needs of the Young Person. The Key Worker will meet with the Young Person regularly to gain their view of their care and ensure that there is progress in the following areas.

- Be Healthy
- Stay Safe
- Enjoy and Achieve
- Make a Positive Contribution
- Achieve Economic Well Being

Young people's long term welfare will be protected by prompt, positive and pro-active attention to promote routines, healthy lifestyles and by assisting them to achieve their full potential in educational placements

Staff will work closely with partner agencies, developing positive professional relationships to ensure the best possible outcomes for the Young People in our care.

3. Accommodation

Woodlands is a purpose built home. We can accommodate 6 children of mixed gender between the ages of 10 and 18. Woodlands is situated in Lindley, Huddersfield; approximately 1.5 miles from the town centre and within easy reach of leisure and social facilities. The home is set in a self-contained garden with a lawn to the rear of the building where a variety of activities can be conducted (weather permitting!)

The ground floor of the home consists of:

Lounge
Kitchen
Laundry Room
Dining Room
Office No.1
Office No.2
Games Room
Payphone Booth
Toilet

The first floor of the home consists of:

4

- 6 Children's Bedrooms
- 1 bathroom including toilet
- 1 Toilet WC
- 1 Shower room
- 2 Storage room
- 1 Meeting Room
- 1 Shower room

We have CCTV security consisting of 6 cameras pointing at the following:

- 1 Viewing the entrance
- 2&3 Viewing the car park
- 4 Viewing the side of the house
- 5&6 Viewing the back of the home

Bedrooms are fully furnished, each Young Person will have a key to their room and be given the opportunity to personalise their room by choosing a colour scheme that they like.

Leisure facilities include 2 televisions, DVD's, games console, sports equipment, games and books (educational and fictional). The games room has 6 computers that offer "public access" to the internet.

There are a variety of shops within walking distance of the house. Outdoor games can be played at the rear of the house. The nearest town is Huddersfield, which is accessible by a frequent bus service. The towns of Wakefield, Leeds, Dewsbury, Barnsley and Sheffield can also be accessed by bus, the bus stop being a short walk away from Woodlands.

We aim to provide a relaxed, comfortable, pleasant environment with room for communal activities and for private space. There is a lounge, separate dining room, kitchen and laundry, which the young people are encouraged to use.

Each young person has his/her own bedroom, which they are able to individualise. Young People receive pocket money, personal allowances, birthday and religious festival money and any additional costing required to meet cultural needs and hobbies of particular interest to the young person.

We aim to promote a feeling of belonging by encouraging the young people to participate in the decisions around outings, food, menu planning etc. We recognise the value of creating links with the Home and encouraging membership of local Youth Clubs and other organisations.

We work in partnership with families wherever feasible in order to optimise contact arrangements; this principle includes extended family members and friends, where appropriate. Family and friends are encouraged to visit the Home.

4 Location

Woodlands is situated in Lindley, the village of Lindley is a thriving village on the edge of Huddersfield that contains a variety of shops that can cater for all needs.

Lindley could be described as an affluent area and house prices reflect this. The Huddersfield Royal Infirmary is located just outside the village and is in walking distance of our property.

We can see the local church from our property and just beyond this we have a "Sainsbury's Local" across from the Local Sainsbury's is the Lindley Social Club; this is also the venue for the Sunday League football team.

We are set back from the road and cannot be seen by passing traffic.

Woodlands have carried out a Safe Area Assessment and Report (SAAR) with regard to the location of the home. Consultation has been sought from schools, police, youth justice and Children's Social care to inform and support the assessment of any potential risk. This in-conjunction with attendance at the local "Integrated Working" meeting which involves police and partner agencies help to identify any safeguarding concerns that may impact on the safety and well-being to the child and young people living at Woodlands.

5 Meeting diversity needs

Prior to admission we will obtain as much information as possible about a Young Person's needs. Once accommodated we will talk with the Young Person to gain their views on religious and cultural needs. Following this we will put in place any necessary arrangements around diet, dress, and religious observance.

We are aware that some parents may have strong views on this area and they will be consulted about these issues and where appropriate the Young People will be encouraged to maintain their religious and cultural activities.

All staff at Woodlands are provided with guidance on culturally sensitive practice.

If a young person is of sufficient age and understanding and wishes to change or cease to practise their religious persuasion, the implications will be fully explored with them.

The home endeavours to create an atmosphere and environment, which is free from discrimination of any form, regardless of race, culture, disability, social status, age or sexuality. Staff within the home actively encourage and enable residents to maintain their dignity, freedom of choice and their rights as an individual.

Young people are supported to understand their responsibilities alongside equality and diversity and their rights.

Young people are helped to understand the individual identity of other Young People and staff and to respect them with equal fairness and value.

We embrace the different cultures, actively promoting the celebration of religious practice and special days. We want to meet people's needs as best we can and we realise that treating people fairly does not necessarily mean treating everyone as if they are the same.

(See Kirklees Equality & Diversity Policy Statement)

<http://intranet.kirklees.gov.uk/Policies-and-procedures/Council-wide/Equality-and-Diversity>

6 Complaints

Children in the Home will be supported to make complaints when they feel the need.

The Kirklees Complaints and Compliments procedure document is given and explained to each Young Person at the point of admission.

In the first instance complaints can be brought to the Registered Manager to try to resolve the problem this will be responded to within 7 days. However, young people are encouraged, supported and assisted to complete a complaints form should they wish, they are also given the contact number of Yasmin Mughal, the Complaints Officer along with a complaints form. Complaint forms are given to young people on admission, and extra copies are available around the home for easy access.

Whilst staff would always wish Young People and their parents(s) or their representatives to bring any complaints to the attention of the staff so that they can be resolved as quickly and informally as possible. The young people, their parent(s) or representatives may also make a complaint to their Social Worker or Unit Manager (Residential) who will ensure that it is investigated appropriately (if the complaint concerns abuse at the home please see section concerning Bullying and/or Child Protection).

There is a formal complaints procedure (that can be easily accessed by contacting the Complaints and Compliments unit) they can be contacted directly and will assist and support the Young Person in managing the complaint.

Complaints, Comments & Compliments Unit,
Ground floor, Civic Centre 1
High Street, Huddersfield HD1 2NF
Telephone number: 01484 221000
Email: childrencomplaints@kirklees.gov.uk

Children's Rights Service: A group set up to support and assist young people in care.

The Children's Rights Service
Brian Jackson House



New North Parade
Huddersfield
HD1 5JP.
Telephone number: 01484 221000
Freephone 0800 389 3312 13

Ofsted: This body is responsible for conducting inspections at the home twice a year. They can be contacted by young people or staff that may have concerns about how the Home is operating. They can be contacted at:

Ofsted
Piccadilly Gate
Store Street
Manchester
M1 2WD
Tel: 0300 1231231
Fax: 08456 404049
Email: enquiries@ofsted.gov.uk

The Children's Commissioner – Anne Longfield OBE
The Office of the Children's Commissioner
Sanctuary Buildings
20 Great Smith Street
London
Telephone number: 020 7783 8330

Social Worker Support: Young people's Social Workers may also provide support, advocacy and representation as part of their work with young people.

Civic Centre 1
High Street
Huddersfield
HD1 2NF
Telephone number: 01484 221000

Childline – A charity offering confidential advice and support. 0800 1111
All the above Agency's telephone numbers are available in the "Young People's Booklet", which young person are provided with on or before admission to Woodlands.

Ofsted will be notified of any serious complaint about the home or staff working here.

7 Child Protection

All substantive staff receive training in safeguarding and behaviour management.

Staff required working with Young People in any capacity within the home must have a full Disclosure and Barring check.

Safeguarding Procedures are accessible to all staff via the following links:

Children's Residential Procedures:

Children and Adults Procedures:

<http://kirkleeschildcare.proceduresonline.com/index.htm>

These can be made available on request

Staff at Woodlands are aware of their duty to report any behaviour by other members of staff that they would consider to be inappropriate and or abusive under 'Whistle Blowing' Procedure and all staff must be alert to this possibility.

All new members of staff working in the home will have undergone checks by the Disclosure and Barring Service.

If an allegation of abuse is made against a member of staff, any other employee or 'independent professional' (doctor, dentist etc.) all such incidents will be reported to the LADO and the child's interests will be taken as paramount.

The Senior Nominated Officer will refer the matter immediately to the Child Protection and Review Unit if there are grounds to believe that there has been abusive behaviour. A strategy meeting will then be held to determine how to proceed further.

All staff receives training in safeguarding and behaviour management and will be alert to the possibility of "Child to Child" abuse, be it physical, sexual, emotional or neglectful and the legal duty to investigate such matters.

When abuse of a young person is alleged to have been carried out by another child or young person, or it is suspected, the Safeguarding Procedures must be followed in respect to both the abused and alleged abuser.

Views Wishes and Feelings

8 Consultation

The Young People at Woodlands will be encouraged to make their views about their care and plans made for them known to staff in several ways. Young people are invited to work closely with their Key Worker to discuss their care in regular meetings and where needed the Key Worker is expected to advocate on behalf of the Young Person to ensure that their voice is heard.

A Young People's meeting will take place on a regular basis where issues / problems about the home and people in it can be raised and feelings made known. Menus will be discussed along with ideas for holidays and grumbles can be aired.

Our Young People are encouraged by their Key Worker and supported to engage with the review process in order that they can feel part of the process and decision making.

We support Young People to fill out a consultation paper that breaks down areas of care and asks them to rate the homes performance. We use this information to improve practice in the home and hopefully the care experience for children.

The Young People are also encouraged to access the Children's Rights service, which can act as an advocate for Young People when required. Our Young People can become a member of the Children in Care Council, a group open to Young People 12 and over. This group looks at the issues that affect them in their daily life, service developments affecting them, and provides a forum for consultation with staff that are developing services directed at children and young people. These Young People can also be part of the recruitment process for Social Worker's and residential staff in Kirklees

9 Anti-Discriminatory Practice

All staff at the Home are aware of the discrimination faced by young people with difficulties and the fact that some of Young People may face additional discrimination due to their ethnicity, gender, social class, and so on. We try, through our work with the Young People, to counteract this.

We do this by encouraging our Young People to have a positive image of them-selves, by enabling and encouraging them to have experiences which they may otherwise not have, and by ensuring that the young people can speak and make choices for themselves whenever possible. Where necessary, the staff will enable Young People to challenge discrimination if it arises, or we will challenge it on their behalf.

Our experience tells us that it's the little things we do that can make a child's stay with us a happy one.

We have six core values, these are; privacy, dignity, choice, independence, rights and fulfilment.

Education

10 SEN

The home will support YP with Special Educational Needs in line with their Educational, Health and Care Plan (EHC). Key Workers will attend EHC reviews wherever possible.

Key Workers will undertake visits to the Young Person's school to evaluate progress and how the home can support the Young Person with their educational needs.

Young Person living at Woodlands will be linked to the virtual school and supported by their staff. This service is led by the Virtual Head Janet Tolley.

When a child is admitted to the Home we inform the Virtual Head and arrangements are made to support the Young Person with their school needs.

Where a child has a Statement we will focus on understanding the child's needs in this area and work closely with education to ensure that the child is supported to achieve their full potential.

11 The home is not registered as a school

12 Arrangements for children to attend school

There is an expectation that any Young Person living at Woodlands will attend school, or a work placement. The child's school will only be changed if it is deemed necessary to meet the Young Person's educational needs effectively and with the agreement of those having parental responsibility.

If the young person is not attending school for any reason staff will liaise with the Social Worker, parents, education department, virtual head, virtual school support team and leaving care team etc. to ensure that the ongoing educational needs of the young person are met.

Staff at the home will make every effort to ensure that Young People attend school. Young People will be provided with facilities to do homework, school uniforms and other equipment will be purchased when required, staff will attend school functions with Young People whenever appropriate (this could include parent's evenings, sports days, school plays and any other school events etc.).

Young people will be encouraged and supported financially to take part in school activities, trips, clubs etc. Staff will liaise with a named teacher on a regular basis (which may be daily if there are concerns). If there are issues with attendance staff may accompany Young People to school or transport them via taxis.

The education of every Young Person accommodated at Woodlands will be discussed at each review and Placement Planning Meetings to ensure that their educational attainment / needs are being addressed. It will be a requirement that each young person accommodated at Woodlands has a copy of their Personal Education Plan on their residential file.

If a young person is excluded from school for whatever reason staff at Woodlands will strive to occupy them with educational activities provided in liaison with their school, during the school day. Woodlands provides a room with computers, desk and books where young people can complete educational work such as homework.

Those young people that attend school on a regular basis will be rewarded in some way each week. Achievements, however small, will be celebrated and the young person rewarded for their achievement.

Enjoy and Achieve

13 Activities

The Young People living at Woodlands will be encouraged to continue to attend any recreational, sporting or cultural activities that they were involved in prior to their admission. We will provide transport or finance to enable attendance to continue. If a uniform or other 'kit' is needed the home will also provide the finances to purchase these.

If the young people are not involved in any recreational, sporting or cultural activities we will encourage the Young People to join any local clubs or make use of any local facilities that they have identified or that the staff have suggested. Again transport and any 'uniform' or 'kit' required will be purchased by the home.

We encourage our Young People to take part in "challenges" these can be charity events such as runs, walks and cycle rides. We also try to engage our Young people in outdoor activities with a view to completing walks at some of North Yorkshires highest peaks.

The home provides a summer holiday, days out, educational visits and excursions, every young person accommodated in the home is encouraged to choose and attend where appropriate.

14 Health

Young People living at Woodlands will be registered with a local G.P; Optician and Dentist if they are not already registered. They will be encouraged to have a medical assessment when they first become looked after and at least annually after that. This will be undertaken by the local authorities looked after children's nurse.

Where a young person is sixteen or over, or considered of sufficient understanding, medical treatment will only be administered with their consent.

Any accidents or illness will be recorded on the Young Person's daily records as well as the homes accident and injury book. Any visits to hospital (for treatment), doctors, dentist, opticians etc will be recorded on the young person's file and staff (or parents if appropriate) will accompany young people on these visits (though at the request of the young person they may not be present if the Young Person is to be examined).

Staff will also advocate on behalf of the Young Person if they are requesting to be examined by a doctor (or other medical professional) of the same sex.

Prescribed medication will be kept in a locked medical cabinet in the office. The dosage and frequency of administration will be recorded as will if the young person refuses to take their prescribed medication.

Young people will be encouraged to take a positive attitude to their health care and will receive information regarding alcohol and other substance use, HIV and Aids, sexual health and any information deemed appropriate. Staff will follow the Guidance from the Teenage Pregnancy Unit and the authorities designated LAC nurse re: sexual health and contraception. As some of the young people accommodated may be sexually active, condoms will be available. Young people will be discouraged from smoking and provided with assistance to stop if requested.

Healthcare advice and support for the home is provided by 2 qualified health care professionals –

Helen Wilcock - Registered Paediatric Nurse (RN Child)

Joanne Ambler - RGN (Registered General Nurse)
RM (Registered Midwife)
SCPHN (SN) BSc Hons Specialist Community Public Health Nurse

As a Local Authority we have adopted the Pillars of Parenting as a way of working with Young People. This involves our residential staff completing a series of assignments and being accredited. See Appendix -

15 Positive Relationships

Generally contact for our children is dictated by the child's Care Plan. This can be Court directed for children who are accommodated under s31 orders. For children who are accommodated under s20, contact would normally be planned at a review.

We aim to work closely with the child, their Social Worker and family to ensure that contact is a positive experience. Where contact is positive we strive to ensure that it takes place as planned by checking contact arrangements and providing transport.

Key Workers have a duty to advocate on behalf of children and work closely with the child to ensure that the child is happy with contact and that contact takes place as planned.

Protection of children

16 Monitoring and surveillance

We do not have any surveillance cameras in the home. We have a monitoring system on the front door and the side (emergency exit) door. This is in the form of a beeper alert that indicates when the door is opened.

17. Fire and Emergency

In the event of the fire alarm sounding, there is a clear fire procedure in place to support the safe evacuation of individual young people and staff as per risk assessment. If it is established that a fire has occurred, staff on

duty will support all young people and any visitor to the home to leave the building by the nearest exit closing all doors behind them and will then assemble outside at the front of the building.

There is a designated fire marshal allocated at the start of each shift who is responsible for taking the lead if the fire alarm were to be actuated.

The fire service will be called (999) by the designated fire marshal whenever the alarm is actuated. When everyone is safely evacuated, the Fire Service will investigate the cause of the alarm actuating. When the Fire Service is satisfied that there is no risk and the alarm has been reset the staff and young people can re-enter the building. If the building is deemed unsafe, there is a Contingency Plan in place to take all young people to a place of safety.

It is the duty of all staff on discovery of a fire to actuate the alarm at the nearest break glass point and to assist all young people to evacuate the building.

(A copy of the fire procedure is available on request)

Fire tests are conducted weekly (on Mondays) at Woodlands; any faults are reported immediately and dealt with promptly. Full evacuation drills are conducted on a regular basis in line with Kirklees Buildings Control Fire Safety requirements.

Smoke detectors are fitted in all rooms within the home, all doors are fire doors, with automatic closers, and there is an emergency lighting system.

Fire extinguishers and fire blankets are provided within the home and are regularly checked and maintained by fire officers.

All staff and young people are aware of and regularly updated on fire procedures.

Electrical and gas installations are inspected at least annually. Boilers are maintained at least annually and all certificates are kept on file on Woodlands.

The local fire authority has been consulted about the fire precautions used in the home and associated emergency procedures, the local fire service visit Woodlands and have a copy of the layout of the building to assist them should they need to evacuate Woodlands in an emergency.

18 Behavioural support

We believe that rewarding positive and acceptable behaviour is beneficial to the well-being and development of children. A Restorative Approach is encouraged with a view to the Young Person reflecting on how inappropriate behaviours may impact on others and how this can be addressed.

At the times when a Young Person is exhibiting unreasonable or unacceptable behaviour we may use the following measures of control:

Verbal reprimand, removal from the group in the form of timeout. Extra household chores for the day, extra supervision, requirement to apologise and the withdrawal of recreational activities.

Staff may use a number of consequences when normal levels of control are not appropriate and takes into account the Young Person's level of development and understanding. We discuss with each child the measures of control that they agree to and we record this on the form "permissible sanctions" this is kept in the child's daily file.

If any of the agreed consequences have been applied the Young Person will in most circumstances be able to 'earn' back the consequence using the Restorative Approach.

We reserve the right to remove personal belongings that pose a risk to health and that we believe may be a danger to the child or others, or that may be used in criminal activities, for example any form of weapon. These items may be confiscated and the police informed where appropriate.

Physical restraint may only be used as a last resort: 'When staff have good grounds for believing that immediate action is necessary to prevent a child from significantly injuring himself, others, or causing serious damage to property'.

The least intrusive method of control must be used and failure of a particular strategy to secure compliance will not automatically signal the immediate use of a more forceful form of intervention.

Physical restraint will only be used as an act of care and control and not as a punishment. Physical interventions, when to use them, and the techniques to be used will have been discussed and agreed with Young People and recorded in their Positive Handling Plan.

If it is safe to do so, staff will use diversion techniques prior to any restraint. If a restraint proves to be necessary the young person will be warned where appropriate. If possible two members of staff should be involved in the restraint and should use the least amount of force and least intrusive hold necessary to protect the young person, others, themselves or property. Young people should not be routinely taken to the ground.

The young person involved in any restraint should be spoken to (when ready) by any member of staff and the reasons why they were restrained should be explained. The young person's understanding of why they were restrained should be recorded and they should be asked if they wish to make a complaint or medical treatment. This conversation will also be recorded.

All the staff will receive additional training in 'Team Teach and Team Teach advanced and it will be these techniques and strategies that they will be expected to use when managing behaviour in the home. Team Teach focusses on positive and protective handling strategies that have their foundation in diversion and conflict avoidance.

All sanctions and incidents of restraint will be recorded in the appropriate file and in the young person's individual file and other relevant forms such as incidents forms completed. The Unit Manager (Residential) and young person's social worker (or if unavailable their Team Manager) will be informed of any restraint as soon as is practicably possible and have the incident forms sent to them.

On any young person's admission to the home they will be informed that violent, abusive and criminal behaviour is not acceptable and that if they assault anyone in the Home or cause criminal damage the matter may be reported to the Police. Staff should take a reasonable and proportionate response to antisocial behaviour.

Staff may also temporarily remove mobile phones or sim cards in the interest of safeguarding a young person. It may be identified in the impact assessment or 72hr planning meeting that these temporary safety measure need to be in place for individual young people. Any such long term measures must be identified in a young person's Care Plan.

At Woodlands we also believe that Young People should be consulted about the management of the home and what the staff are trying to do for them.

The above will foster good relationships between the staff and young people and thus reduce the need for control, restraint and use of sanctions.

19. Bullying Prevention

We are committed to creating an environment where everyone has the right to work, learn and live in an atmosphere free from victimisation and fear. It is essential that young people are able to build positive social relationships with other people, bullying undermines this objective and will not be tolerated. A pro-active approach is adopted with children and young people being educated in this area through group and individual work, outside agencies, and general discussion.

We aim to create and sustain a culture and ethos of zero tolerance to bullying. Essential elements of our approach are:

- Training staff to identify potential risk, bullying incidents, and manage support around these using a restorative approach
- Being able to talk freely through any difficulties with both the person being bullied and the protagonist with the help if necessary of another person.
- Being able to talk freely with the Manager, key worker or other members of staff.
- Being able to talk to an independent person such as teacher, friend, relative or their Social Worker. To include being given knowledge of their Children's Rights Service and advocacy services and how to contact these.

- Being given knowledge and understanding of what bullying is and how victims may feel. This information is also outlined in the young person's introduction and also in the young persons' booklet.

Procedures are in place that informs staff of how to deal with a suspicion or allegation of bullying against the Registered Manager or staff in the company.

Staff meetings are used to discuss bullying; our approaches to it and our policy are reviewed as required. Equally young people discuss bullying in their house meetings.

We are aiming to foster the notion within the individuals that:

- Bullying is wrong and unacceptable
- It is important to "tell"
- It is "safe" to tell

All reported incidents of bullying are taken very seriously and fully investigated. If a complaint of bullying has been received, the young person will be closely monitored as to their emotional progress, education and general well-being.

We will take all reasonable steps to try to resolve the situation between the victim and perpetrator by attempting to find a "middle ground" between the two, through resolution. All outcomes will be recorded and contracts agreed if needed.